



Graham Standen
Senior Project Manager
Windsor Bridge Replacement Project
Roads and Maritime Services
Locked Bag 928
North Sydney NSW 2059

Dear Mr Standen

Windsor Bridge Replacement Project (SSI-4951) – Salvage works in Area 1

I refer to your correspondence of 17 August 2017, and further information of 6 and 8 September 2017, seeking the Secretary's endorsement that the salvage works in Area 1 do not comprise 'construction' or 'pre-construction' activities under the project approval, and that salvage works can be staged.

I understand the proposed works comprise salvage of items from Area 1 (shown in Figure 1 of your letter) and the use of two compound sites for the storage, sieving and sorting of salvaged items, plant parking, site office and small lighting tower for security purposes.

I have reviewed the information provided and agree that the proposed salvage works and establishment of the supporting facilities are not pre-construction or construction activities. These works may appropriately be classified as heritage mitigation measures to preserve heritage items within the ground of Thompson Square prior to pre-construction and construction activities commencing. I also consider it appropriate to stage these works, as described in your correspondence of 17 August 2017. I note that the Office of Environment and Heritage has also been consulted on these activities and has not raised any concerns about the salvage activities, methodology and staging.


Although the salvage works are not pre-construction or construction activities, it is essential that these works be undertaken in accordance with strict heritage management measures and environmental controls, as set out below.

The Department is currently reviewing the Detailed Salvage Strategy (prepared by a joint venture of Austral Archaeology and Extent Heritage, August 2017) (the strategy) under Condition B3. Although the review is yet to be completed for all salvage areas, the Department is satisfied that the strategy is appropriate for the works in Area 1 (only). It is noted that the Office of Environment and Heritage accepts the draft strategy for Area 1. Please ensure you carefully implement the strategy for all the salvage work in this area.

I also note the salvage works require you to establish site compounds at two locations, shown in the figures attached to your email dated 6 September 2017. As these compounds will not support 'construction activities', they are not considered 'ancillary facilities' under the approval. Notwithstanding, under Condition A3, I ask that you implement the requirements and management measures in Attachment 1 during salvage works in Area 1 and for the establishment and use of the supporting compounds.

If you have any queries regarding this matter, please contact [REDACTED] or [REDACTED]

Yours sincerely

 22/9/17

Stacy Warren
Director Infrastructure Management

As Delegate of the Secretary

Attachment 1

The following requirements and management measures must be implemented during salvage works in Area 1 and for the establishment and use of the supporting compounds:

- The salvage contractor must prepare a detailed Environmental Management Plan for these works, which must be endorsed by the Environmental Representative prior to salvage works commencing. All works must be undertaken strictly in accordance with the endorsed Environmental Management Plan.
- A maximum of eight truck movements per day are permitted across the existing Windsor Bridge to transport salvaged material from Area 1 to the northern compound site for processing.
- All works and activities must be undertaken in accordance with the *Interim Construction Noise Guideline* (DECC, 2009).
- All works and activities must only be undertaken in accordance with the standard construction hours in Condition C13.